

Listener Technology in Action: ***Practical Application***

October 11, 2016

Mather Economics LLC

Mather Approach

- Start with the end in mind
- Analytics are not valuable unless they can be implemented
- Measure and report, test and learn

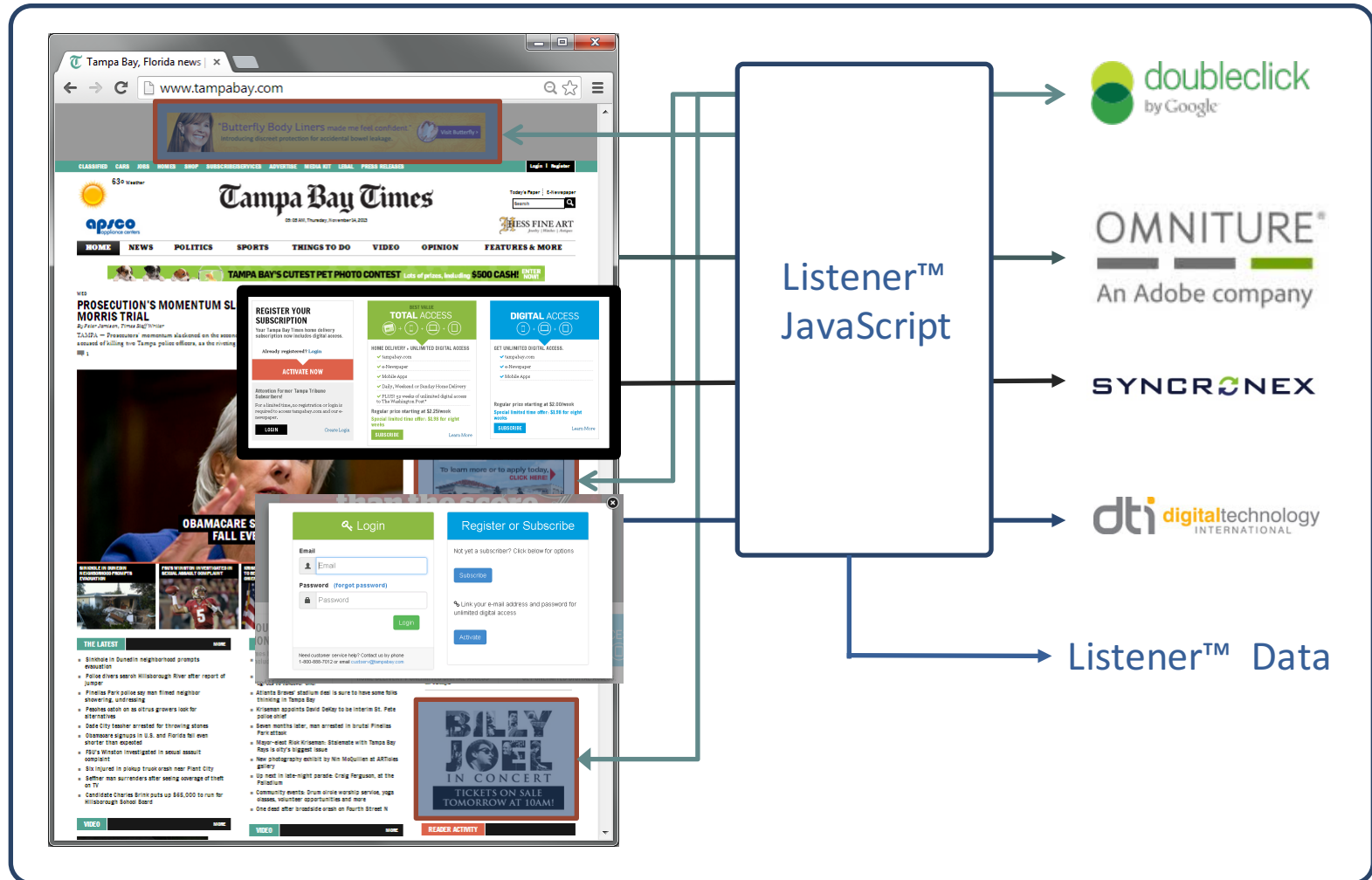
What is Listener™?

- Listener data platform collects every event on a page
 - User/page
 - Impressions/revenue
 - Paywall/logins
- Reporting modules show data and trends
- Analytics and data application through common vendors make data actionable

Typical Digital Data is Collected and Stored in Silos

Listener Collects Everything in Real Time from the Perspective of the User

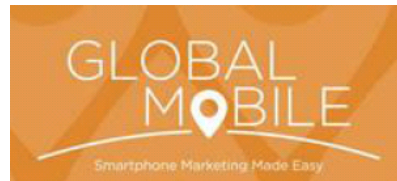
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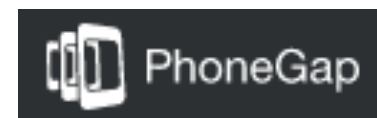
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Mather's Growing List of Partners and Connections with Listener™

Relationships



Compatibility



From Raw Data to Operations and Insights

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Listener Data Platform

Visualization
Layer

Analytics
Layer

Reporting
Modules

System
Integration



Email
System

Paywall

DMP

Ad Server



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Product Development Roadmap

Reporting Modules

Standard

Paywall

Advertising

User

Content

User Database

Advertising Rate Card

Listener Tag Manager

Inventory Forecasting

NMA Digital
Benchmarking
(metricsXchange)

Dynamic Meter –
Paywall A/B Testing

Subscriber
Benchmarking

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Analytics – Audience, Advertising, Content

Audience – Two Types: Anonymous and Known



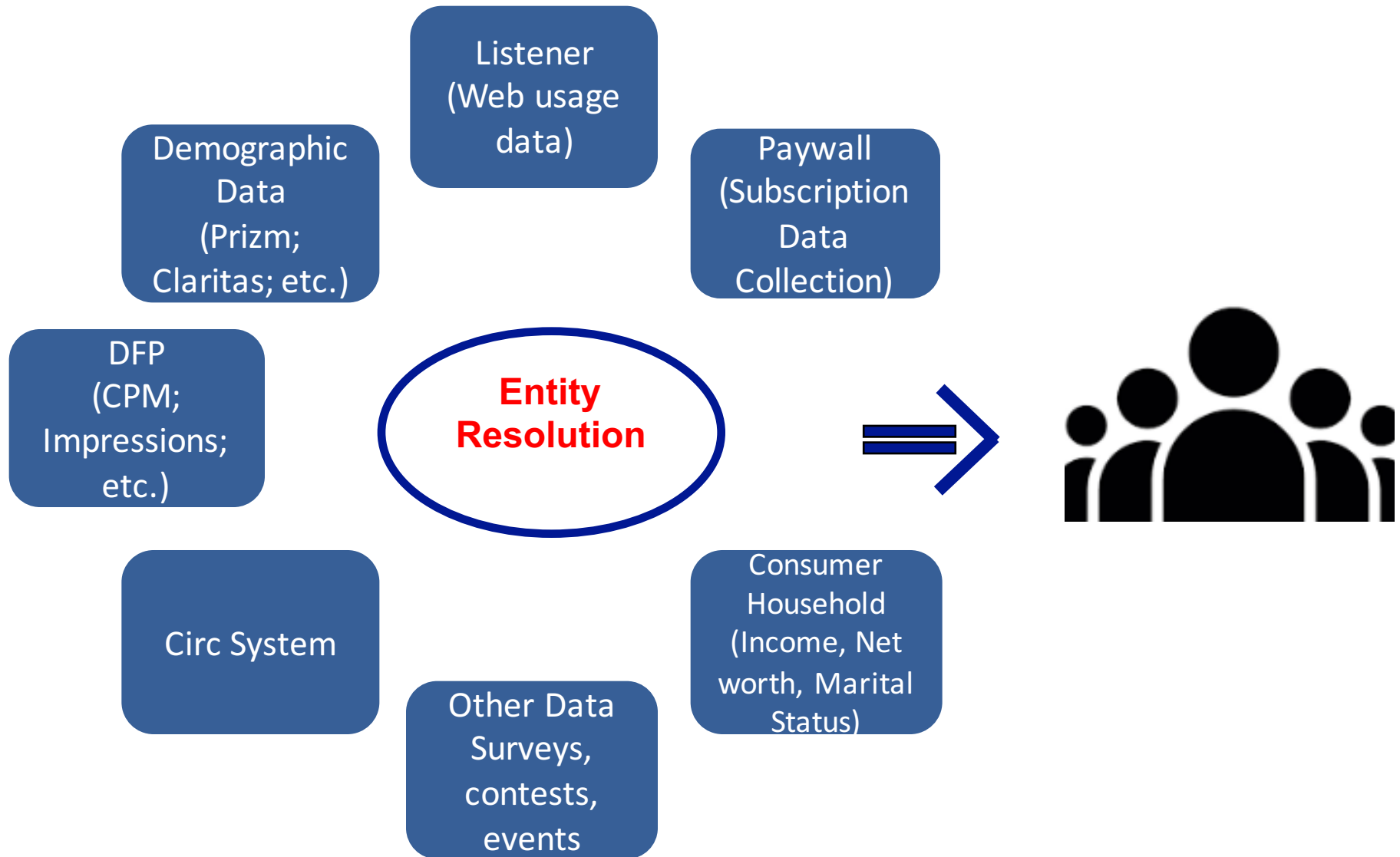
- Cookie, device, IP (geo)
- Content preference, engagement behavior
- Ad revenue, paywall interaction
- 3rd party demographics



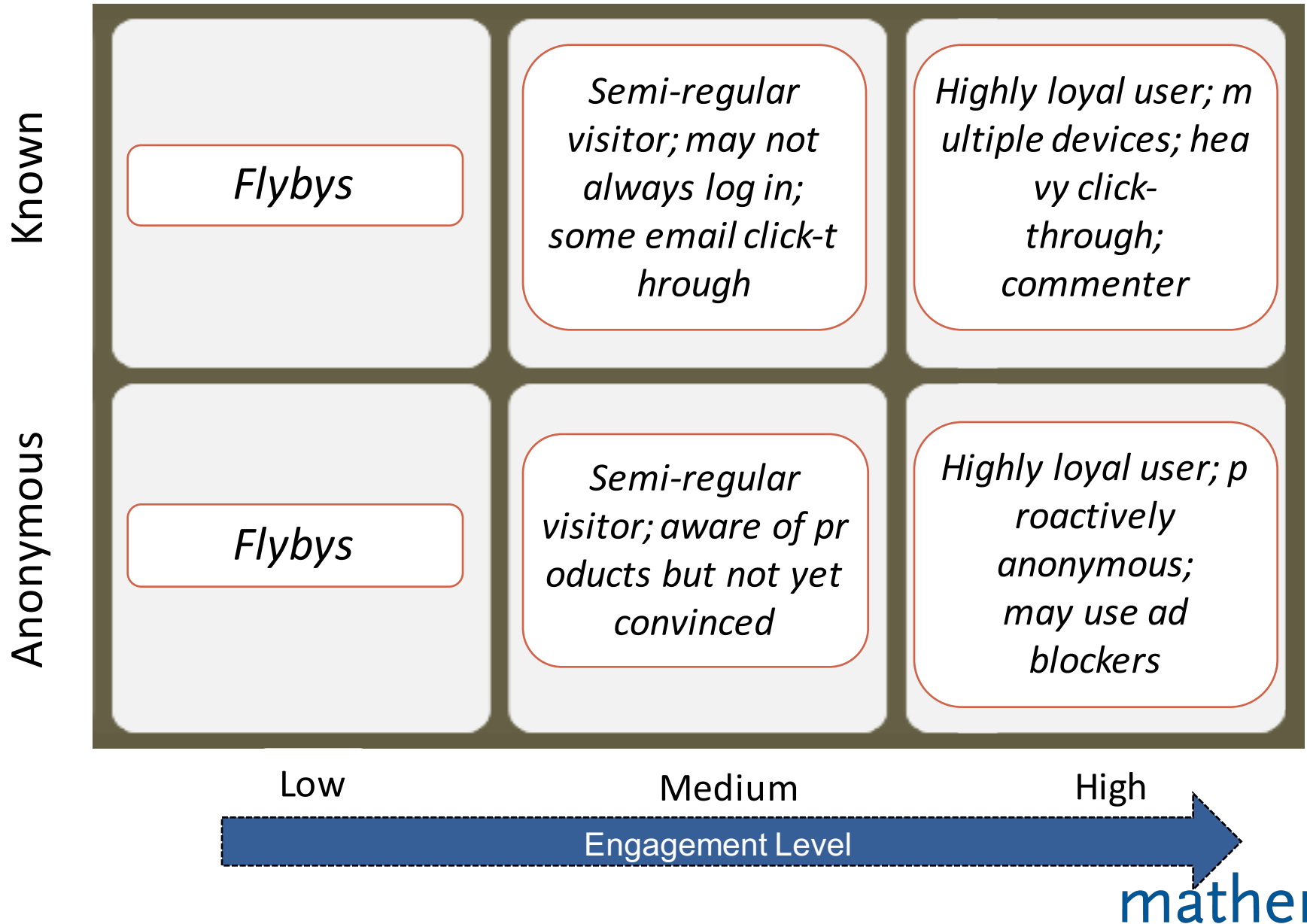
- Email address, login, and PII
- Newsletter opt-ins
- Subscription status
- 1st party demographics
- All owned 1st party data sources

The Known Audience Includes Offline Data From Multiple Sources

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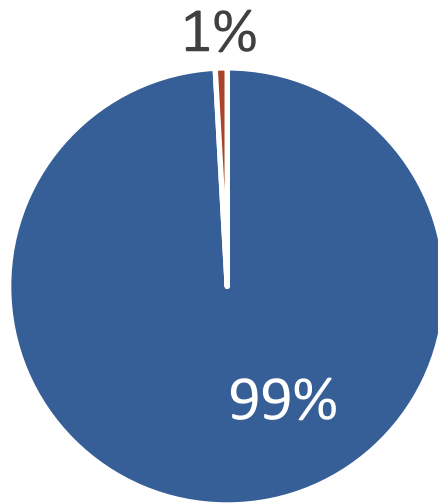


Audience Tranches: Known vs. Anonymous

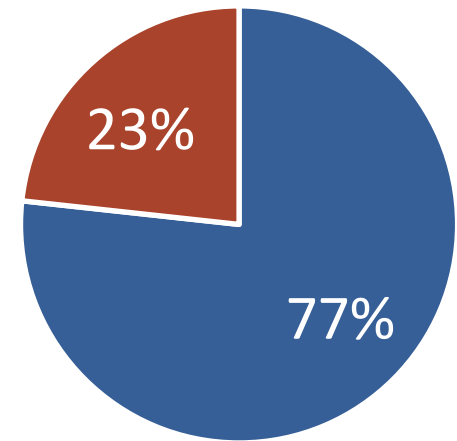


A Midsize Midwestern Market shows only 1% of users are logged in though¹²
they generate 23% of page views

■ Anonymous Users ■ Known Users



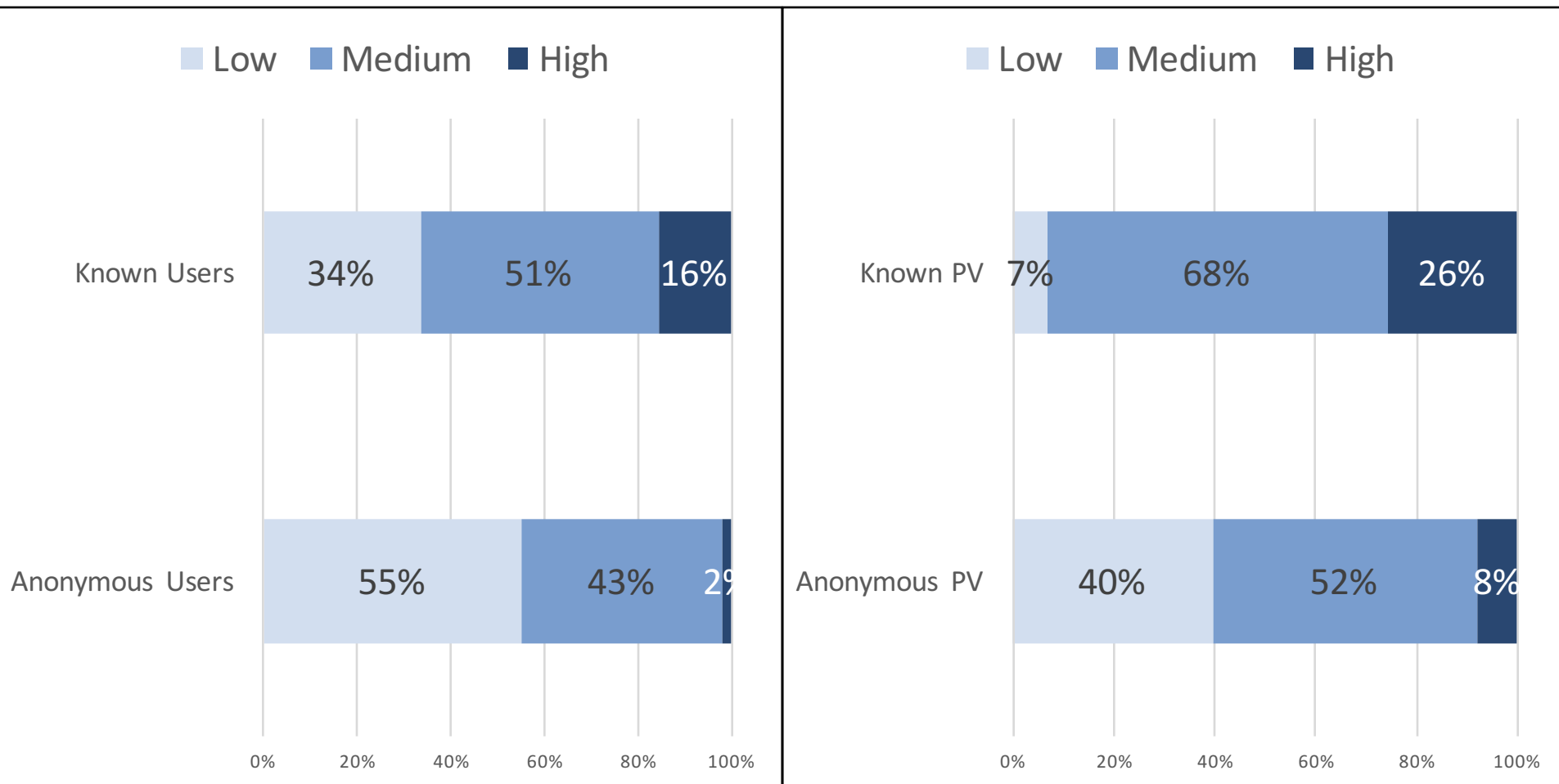
■ Anonymous PV ■ Known PV



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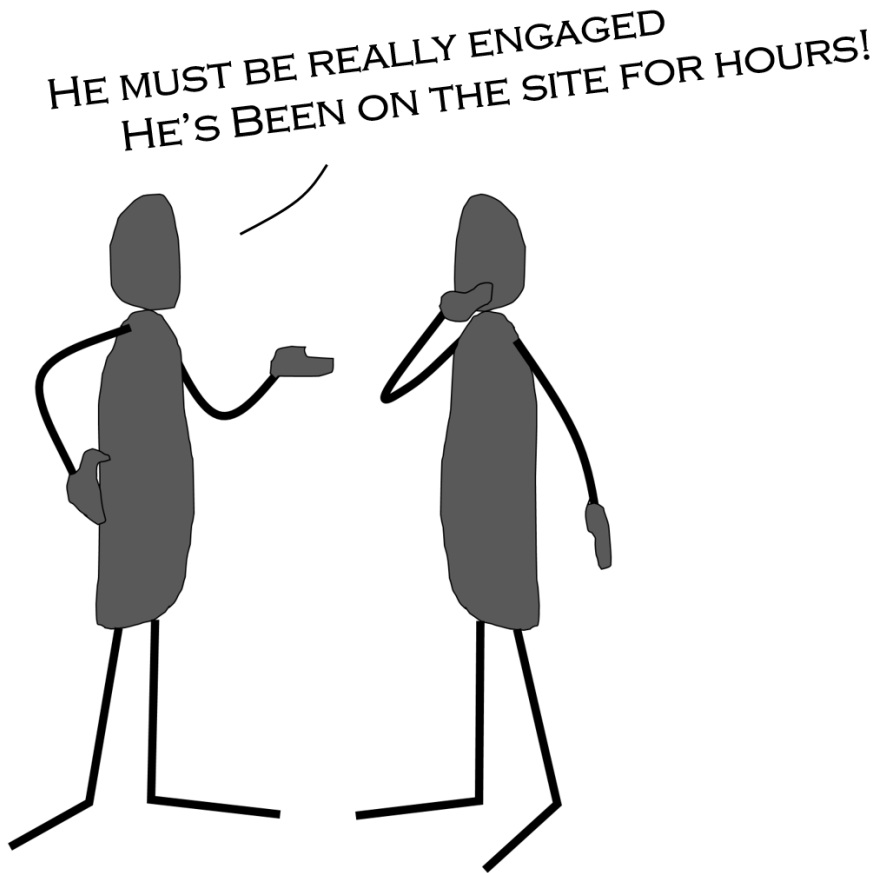
Page views, impressions, and ad revenue are comparable in volumes by engagement tranche

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Everyone Talks About Engagement but There is No Universal Standard Metric¹⁴



- BEHAVIOURAL DATA -

Audience Metrics Identify Overall Engagement Trends and Averages

- Anonymous users spend the least time on site but scroll furthest down the page
- Digital-only subscribers index high on volume (visits, days, impressions, ad revenue)
- Print subscribers scroll the fastest through articles
- Registered users spend the most time per visit

User Type	Minutes per Visit	Scroll Depth per Visit	Scroll Velocity per Visit	Visits	Days per Month	Page Views	Impressions	Ad Revenue	Avg Subscription Price
<i>Anonymous</i>	02:57	53%	36.1	1.5	1.4	1.6	5.2	\$0.02	.
<i>Digital</i>	04:05	51%	22.1	8.8	2.9	6.9	27.2	\$0.13	\$2.09
<i>Print</i>	03:19	46%	77.8	5.2	2.2	4.4	16.4	\$0.09	\$4.93
<i>Registered</i>	04:36	47%	23.9	5.3	1.9	4.0	15.7	\$0.08	.
<i>Average</i>	02:57	53%	36.1	1.5	1.4	1.6	5.2	\$0.02	\$4.49

Application and Case Studies – Paywall, Email System, Ad Server, Editorial/Social Media

- Customized paywall experiences based on audience segmentation
 - Tests completed with Synchronex at device/content level
 - Testing in progress through Piano (Composer)
 - Content preference, ad blocking, engagement bucket, expected conversion, expected lifetime value (net ads and subscription revenue)
- Dynamic paywall
 - Optimized meter settings to balance ad revenue risk and subscription revenue

Meter Optimization: Case Study

- Content was identified as having relative value in either subscriptions or advertising
- An “optimal” point was found where ad risk was minimized and subscription revenue was maximized
- A revenue forecast was built to reflect changes in conversions and revenue
- Custom reporting under development

	Section	Meter Setting
	Business	5
	ClassAd	5
Advertising Value	Entertainment	10
	Lifestyle	10
	News	3
	Online	5
	Other	5
	SpecialSec	5
	Sports	3
	Travel	10
Subscription value	mobilesite_Business	15
	mobilesite_ClassAd	15
	mobilesite_Entertainment	15
	mobilesite_Lifestyle	15
	mobilesite_News	7
	mobilesite_Online	15
	mobilesite_Other	15
	mobilesite_SpecialSec	5
	mobilesite_Sports	5
	mobilesite_Travel	15

Meter Optimization: Case Study

Deployed at the Section and Device Level

- Desktop recommendations live in August 2015
 - Mobile recommendations live in September 2015
- **New conversions increased by 15% above monthly trend**
- Advertising revenue remained consistent
- Total page views and unique visitors declines slightly
 - Mobile traffic remained consistent

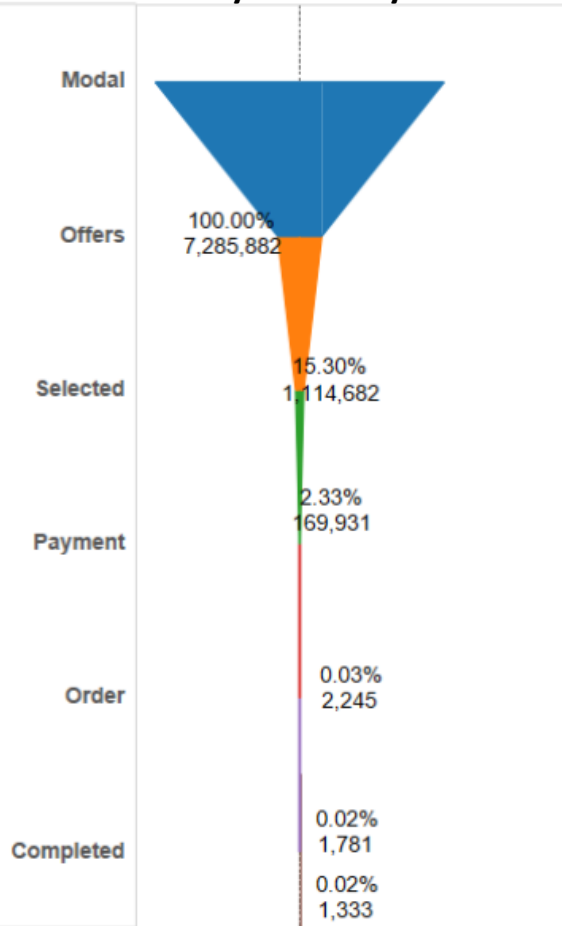
Selected Case Study (In Progress)

- Publisher launched a paywall in summer of 2016
 - Publisher wanted to take advantage of engaged audiences from election coverage and start of NFL season
- Listener identified multiple segments:
 - *POLITICS3*: 3+ articles per week in political/election content
 - *FOOTBALL3*: 3+ articles per week in football content
 - *GAMEDAY3*: 3+ articles on the day of the game
- Segments are synced with paywall
 - Custom offers are being built now
 - A/B testing proposed and measured by Listener

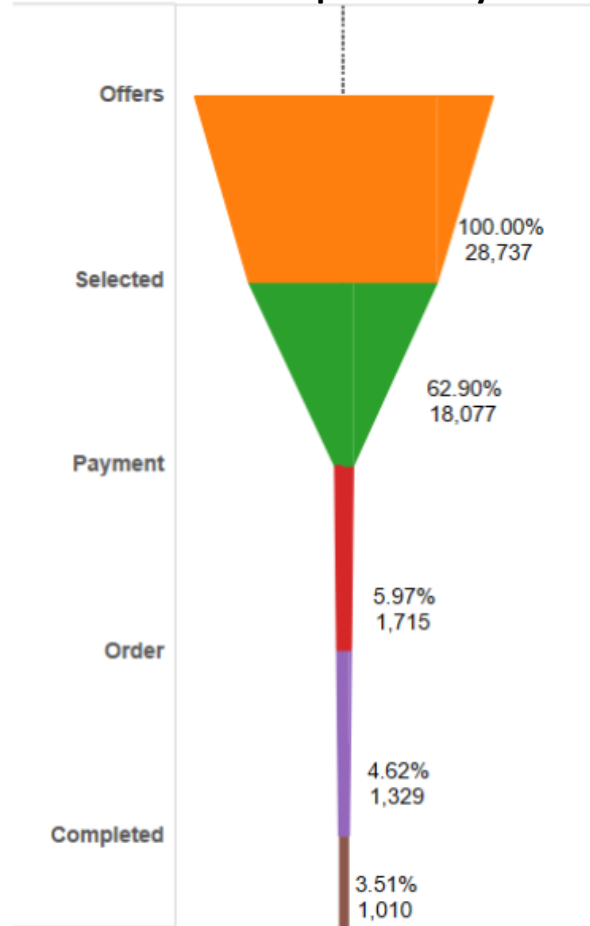
Relative to the “offers” phase, the subscription entry performs best. The paywall entry is the least efficient in converting users

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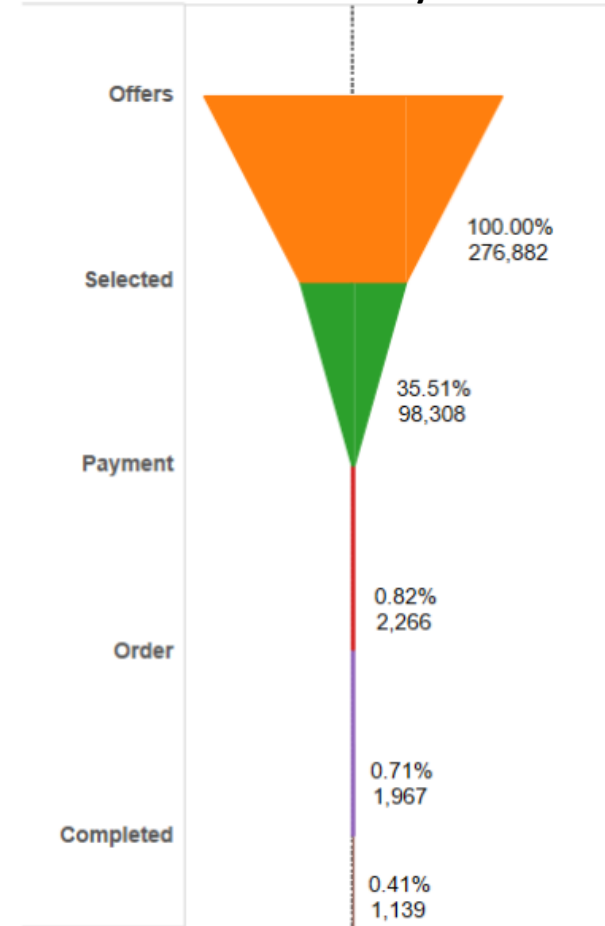
Paywall Entry



Subscription Entry



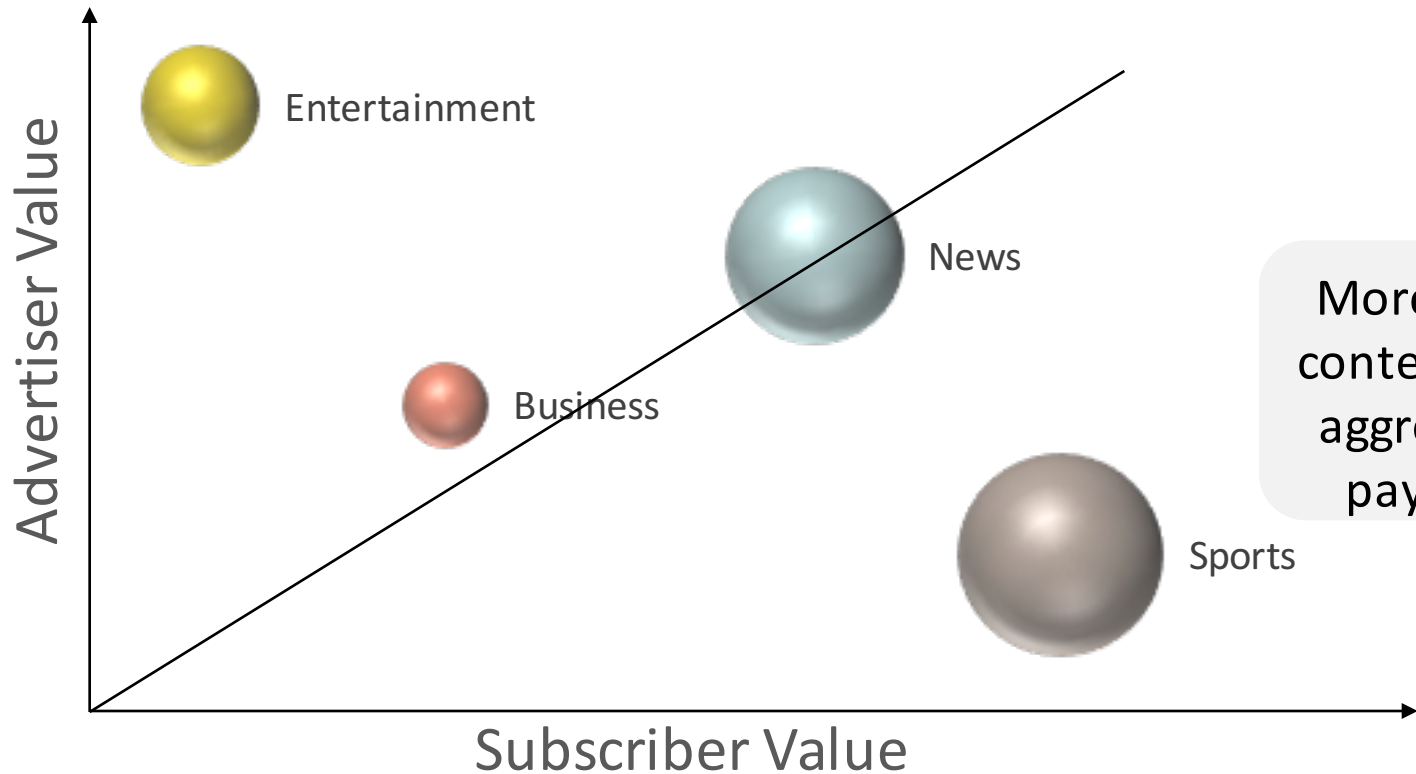
Email Entry



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The Dynamic Paywall Sets the Meter Where Advertising Risk is Minimized but Conversions are Maximized

More free
content and
light paywall



More paid
content and
aggressive
paywall

Email Application via Listener Connection and API

- Targeted email list automation based on known audience segmentation
 - Digital engagement, content preference...etc.
 - Onboarding, retention, acquisition, marketing/communication
- A/B testing
 - List generation and robust sampling to test different communication methods
- Attribution reporting
 - Measuring lift in volume, ad revenue, and conversions directly from email campaign

User List Generator with Online Engagement for Last 30 Days

Emails Hidden for Privacy

		Page Views	Article Page Views	Unique Days	Cookies	Ad Revenue	Impressio..	Complaints	Avg. Minutes on Site	Avg. Week Price	Last Login
ia	u..										
m	n..	37	2	21	1	\$2.81	229	0	41	\$0.00	2016-08-19
m	da..	61	36	15	1	\$2.81	338	0	625	\$0.00	2016-08-19
ra	s..	139	47	16	5	\$2.81	409	0	304	\$0.00	2016-08-17
ri	er..	41	12	18	2	\$2.81	211	0	85	\$0.00	2016-08-20
ri	j..	59	22	9	1	\$2.81	205	0	130	\$0.00	2016-08-18
D	iR..	22	10	9	1	\$2.80	144	1	60	\$3.64	2016-08-16
D	33..	56	20	13	1	\$2.80	343	0	321	\$4.07	2016-08-19
FI	T...	48	10	17	1	\$2.80	268	0	80	\$2.54	2016-08-18
JI	D..	21	5	3	1	\$2.80	101	1	31	\$2.84	2016-08-19
lil	in..	57	22	2	1	\$2.80	235	0	144	\$0.00	2016-08-10
M	u..	63	30	6	1	\$2.80	440	0	108	\$7.10	2016-08-18
n	u..	40	8	16	2	\$2.80	207	0	42	\$0.00	2016-08-18
U	h..	47	7	22	1	\$2.80	300	0	235	\$0.00	2016-08-19
aj	im..	42	19	12	1	\$2.79	277	0	270	\$0.00	2016-08-19
c:	dy..	68	32	13	2	\$2.79	425	1	91	\$3.54	2016-08-17
dl	@..	26	7	12	1	\$2.79	159	0	156	\$0.00	2016-08-17
dl	ne..	79	28	12	2	\$2.79	409	0	65	\$0.00	2016-08-17
jo	ie..	51	0	13	1	\$2.79	136	0	56	\$0.00	2016-08-17
S	O..	56	17	11	2	\$2.79	234	1	108	\$8.20	2016-08-17
bi	in..	31	27	11	1	\$2.78	165	0	84	\$0.00	2016-08-14

Match Type

(All)

Top Content Area

(All)

Top Author 1 Last30

(All)

Top Locality

(All)

Top Device

(All)

Have Email Address

(All)

Income

(All)

Status

(All)

Tenure

(All)

Freq

(All)

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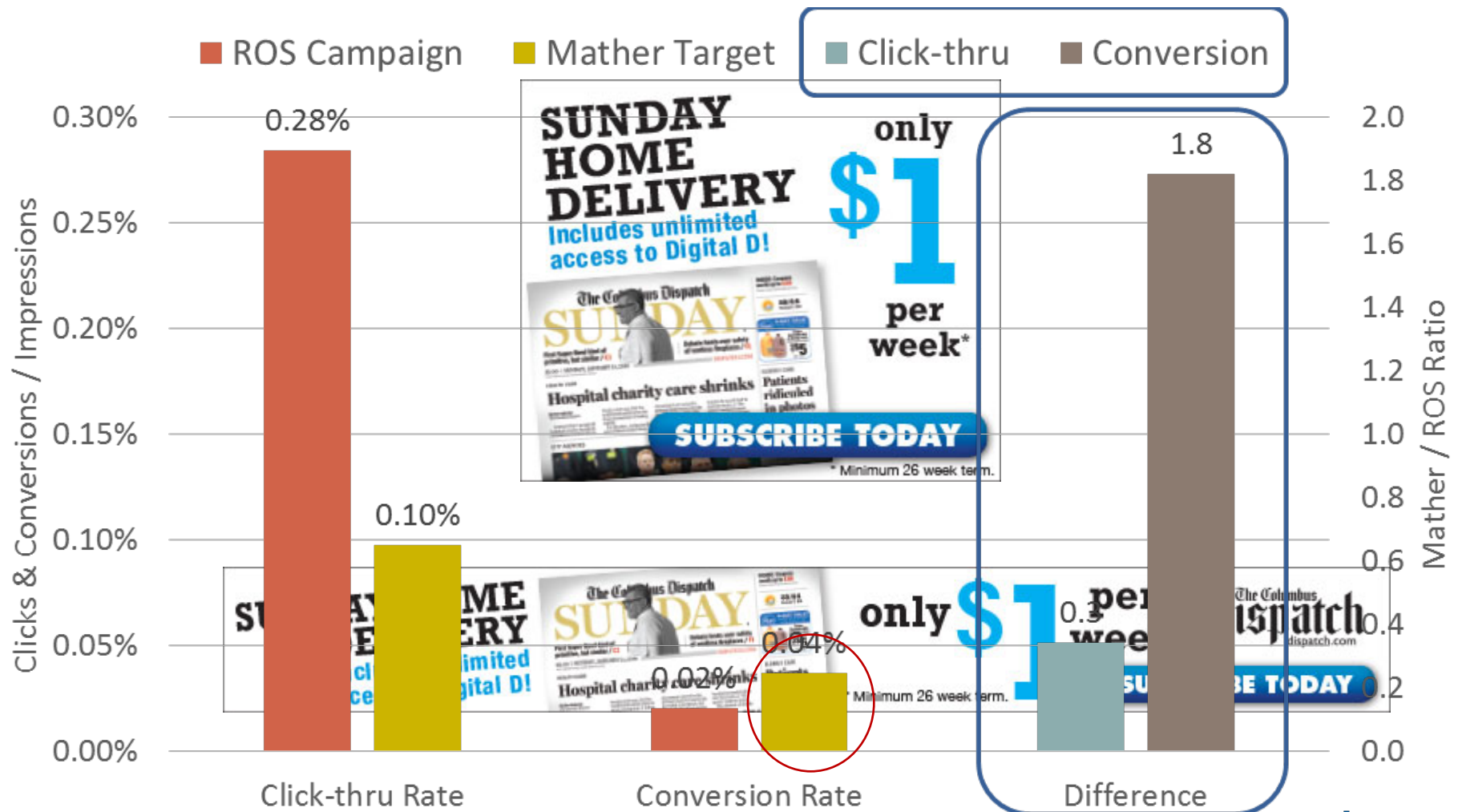
Selected Case Study (In Progress)

- Publisher wants to measure value of various email campaigns
 - Three types of emails identified:
 - Recurring informational (billing, announcements...etc.)
 - Recurring newsletters (daily digest, opt-ins, top articles...etc.)
 - Recurring and ad-hoc campaigns (promotions, events...etc.)
- UTM tag for each email (with date in UTM)
- “Closed loop” reporting
 - Metrics: page views, ad revenue, change in engagement group
 - Actions: conversion, sign-up, payment
 - A/B testing

Ad Server Application via Listener Connection

- Targeted ad campaigns through DFP from audience segments
 - Digital engagement, content preference...etc.
 - Offline data
 - House campaign test complete
 - Advertiser campaign pending
- Retargeting campaigns through Simpli.fi from audience segments
 - Campaign in progress
- Attribution reporting
 - Closed-loop reporting between advertiser, inventory, audience

Selected Case Study: Test of Targeted House Ads Reveals Targeted Campaign leads to 1.8X More Conversions with 1/3 as Many Clicks



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Selected Case Study (In Progress)

- Segment users based on content preference (non-subscribers):
 - Sports fan
 - News fan
- Integrate segments into Simpli.fi retargeting tool
 - \$1,000 investment
- Target relevant sites:
 - ESPN, Bleacher Report, Fox Sports, local football team,
 - Washington Post, NY Times, USA Today, Huffington Post, MSN, CNN, ABC, local TV station

Editorial/Social Media Application

- Prioritization of articles for promotion on different platforms
 - Based on yield per article rather than volume
- Measure effectiveness of paid promotion on Facebook and other social networks
 - Test complete

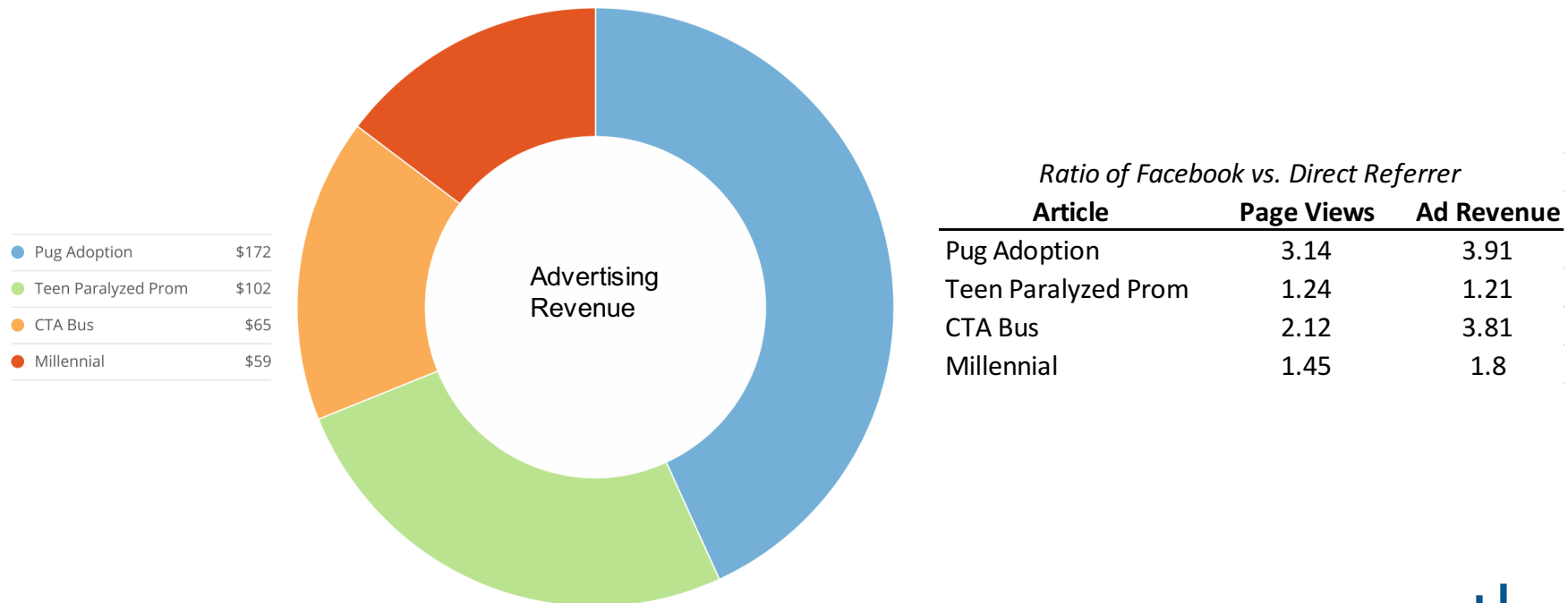
Articles published at similar times have drastically different performance metrics when comparing volume and yield

- The first article shows more volume but total ad revenue is greater from the second article
 - The yield per page is almost double for the second article

Page	Publication Time	Page Views	Impressions	Ad Revenue	Avg Ad Revenue per Page
Gigantic tooth comes from ancient monster	5:00:00 AM	43,183	154,259	\$2,111	\$0.049
Capitol Insider: Democrats oust party officials for voting in GOP primary	5:00:00 AM	27,344	109,406	\$2,200	\$0.080

Selected Case Study: Social Media ROI

- A newspaper decided to pay for boosting content through Facebook
- The content matrix measured precisely the volume and revenue impact to each article by referrer
- Some articles generated nearly 4X as much advertising revenue from Facebook compared to direct (non-boosted) traffic



Wrap up

Best Practices

- Registration!
 - Collect PII, behavior
 - Use for engagement, marketing, advertising
- Move from “One-sized to Individualized”
 - Acquisition
 - Retention/Churn reduction
 - Ads, content, email, offers, communication
- Centralized data & analytics
 - Coordinated actions across enterprise
 - Audience, Advertising, Content

Mather philosophy:

- Start with the end in mind
- Focus on holistic long-term value
- Use data to make decisions
- Test everything
 - Operationalize and measure the results

Questions?